

THE UNIVERSITY OF CENTRAL FLORIDA

Office of Nondiscrimination & Accommodations Compliance

Investigation Procedures

These procedures, effective for all reports made to the Office of Nondiscrimination & Accommodations Compliance (ONAC) on or after April 5, 2023, govern ONAC's investigation process when a University of Central Florida employee or other individual affiliated with the University is alleged to have violated any University policy or regulation within ONAC jurisdiction.¹ With the exception of Title IX Sexual Harassment matters, these procedures apply to the policy referenced in UCF [Regulation 3.001 \(Non-Discrimination and Affirmative Action Programs\)](#) and the University's [Nondiscrimination Policy \(No. 2-004\)](#), and implement the procedures referenced in UCF [Regulation 3.0134 \(Grievances Alleging Discrimination\)](#). The procedures set forth in the University's [Title IX Grievance Policy \(No. 2-012\)](#) apply to matters alleging Title IX Sexual Harassment.²

¹ Hereinafter, all references to "University" include any UCF campus and instructional site, including the University of Central Florida's Main Campus, Rosen College of Hospitality Management, Health Sciences Campus, Altamonte Springs, Cocoa, Daytona Beach, Leesburg, Ocala, Palm Bay, Sanford/Lake Mary, South Lake, Valencia East, Valencia Osceola, and Valencia West. Also, these procedures apply when an employee, contractor, vendor, visitor, resident, guest or other third party affiliated with the University is alleged to have violated any University policy falling under ONAC jurisdiction.

These procedures do not govern reports in which a University of Central Florida student is alleged to have violated any University policy or regulation (see [Student Conduct and Academic Integrity](#)). Those reports are governed by *The Golden Rule Student Handbook* (see [The Golden Rule Student Handbook](#)).

These procedures also do not apply when another University office (i.e. Human Resources, University Audit, University Compliance and Ethics, etc.) leads an investigation and that office requests assistance or participation by ONAC staff. Furthermore, these procedures do not apply when the allegations relate solely to a failure to follow the University's search process as described in ONAC's *Search and Screening Guidelines* and related documents.

² Title IX Sexual Harassment includes conduct that occurs in a University education program or activity in the United States against a person located in the United States on or after August 14, 2020 that satisfies one or more of the following: (1) An employee conditioning the provision of an aid, benefit, or service on an individual's participation in unwelcome sexual conduct (i.e., quid pro quo); (2) Unwelcome conduct of a sexual nature determined by a reasonable person to be so severe, pervasive, and objectively offensive that it effectively denies a person equal access to an education program or activity (i.e., hostile environment); or, (3) Sexual assault, dating violence, domestic violence, or stalking (as defined by the Jeanne Clery Act). [UCF's Title IX Grievance Policy \(No. 2-012\)](#).

The nondiscrimination policies and regulations apply to reports of prohibited conduct (as defined therein) occurring on or after the effective date of those policies and regulations. Where the date of the alleged prohibited conduct precedes the effective date of the policy or regulation, the definitions of misconduct in effect at the time of the alleged incident(s) will be applied. However, the procedures under the current policies and regulations will be used to investigate and resolve all reports made on or after the effective date of the policies and regulations, regardless of when the incident(s) occurred.

Individuals wanting to report unlawful discrimination, harassment, Title IX Sexual Harassment and/or retaliation are encouraged to contact ONAC as soon as possible following an incident to allow for internal resolution of their complaints, and to connect employees and students with appropriate resources. Suspected crimes or any behavior that poses an imminent risk of harm to any person or the university community should be reported immediately to law enforcement.

ONAC will make appropriate arrangements to ensure that individuals with disabilities and individuals with limited English proficiency are provided auxiliary aids and services or language assistance services, respectively, if needed to participate in this investigation process. Such arrangements may include, but are not limited to, providing qualified interpreters or assuring a barrier-free location for the proceedings.

I. University Policies Under ONAC Jurisdiction

- A. The University prohibits unlawful discrimination in education, employment, and the provision of services on the basis of legally protected classes [race, color, ethnicity, national origin, religion, non-religion, age, genetic information, sex (including pregnancy, parental status, gender identity or expression, and sexual orientation), marital status, physical or mental disability (including learning disabilities, intellectual disabilities, and past or present history of mental illness), veteran’s status (as protected under the Vietnam Era Veterans’ Readjustment Assistant Act), or membership in any other protected classes as set forth in state or federal law]. More specifically, the University prohibits unlawful discrimination, as well as unlawful harassment, sexual assault, sexual exploitation, relationship violence, stalking, sexual or gender-based harassment, Title IX Sexual Harassment, aiding and abetting in the commission of any of these acts, and retaliation against a person for reporting, in good faith, any of these forms of misconduct or participating in or being a party to any investigation or proceeding related to any of these forms of misconduct under University policies and regulations (“Prohibited Conduct”).
- B. In accordance with University policies and regulations, all parties who participate in the good-faith reporting, filing, investigation, and/or proceedings related to reports of discrimination or harassment under these procedures shall be free from retaliation on the basis of their participation in this process.

II. General Provisions

A. Who May File a Complaint & Scope of Procedures

- i. Reports of Prohibited Conduct may be filed by Students, Employees, or Third Parties. “Complainant” means the individual who discloses having been subjected to any Prohibited Conduct under University policies and regulations, regardless of whether that person makes a report or seeks action under University policies and procedures. “Respondent” means the individual or group who has been accused of violating University policies or procedures.
- ii. These procedures apply to reports of Prohibited Conduct made against the following:
 1. University Employees;
 2. Direct Support Organization non-student employees;
 3. Resident assistants;
 4. Graduate students with administrative, instructional, or supervisory authority over others; or
 5. Third Parties when: (a) the conduct occurred on campus or other property owned or controlled by the University; (b) the conduct occurred in the context of a University employment or education program or activity, including, but not limited to, University-sponsored study abroad, research, on-line, or internship programs; or (c) the conduct occurred outside the context of a University employment or education program or activity, but has continuing adverse effects on or creates a hostile environment for Students, Employees, Direct Support Organization non-student employees, or Third Parties while on campus or other property owned or controlled by the University or in any University employment or education program or activity.

B. Support Persons/Advisors

Complainants, Respondents, and witnesses shall have the right to have one (1) support person/advisor of their choice accompany them to any meeting with ONAC related to a report or investigation under these procedures. A support person/advisor is any individual who provides the complainant or respondent with support, guidance or advice. The support person/advisor can be anyone – a friend, parent, professor, attorney, or anyone else the party or witness would like to have with them. This individual will not be permitted to participate in or obstruct the interview. An individual who is reasonably likely to participate as a witness in the investigation may not serve as a support person/advisor during any substantive interview. It is within ONAC’s discretion whether to reschedule a meeting due to a support person’s/advisor’s unavailability. Parties and witnesses must give prior notice to the investigator when any other person will be attending a meeting with ONAC.

Interpreters and translators also may attend the interviews (in addition to a support person/advisor).

C. Right to File External Complaint

- i. Complainants shall be advised of their right to file an external complaint with the applicable state and/or federal agency that enforces laws concerning non-discrimination and anti-harassment in employment or education such as the Florida Commission on Human Relations (FCHR), the Equal Employment Opportunity Commission (EEOC), and the Office for Civil Rights (OCR). *See* Appendix I for agency contact information. There is no requirement that individuals file a complaint with ONAC before filing an external complaint.
- ii. When an external complaint has been filed, ONAC and the Office of General Counsel (General Counsel) will review the complaint and determine on a case-by-case basis whether ONAC will conduct its own, internal investigation or, if ONAC has already commenced an investigation, whether such investigation will be discontinued by ONAC in light of the external filing and transitioned to General Counsel.

D. ONAC Files

ONAC will create and maintain a file related to each report of Prohibited Conduct as described herein. The University is committed to protecting the privacy of all individuals involved in the investigation and resolution of a report. ONAC will take reasonable efforts to protect the privacy of participants, in accordance with applicable state and federal law, while balancing the need to gather information to assess the report and to take steps to eliminate the discrimination, harassment or retaliation; prevent its recurrence; and remedy its effects. However, ONAC records may be disclosed as required by Florida's public records laws. Redactions required by the law will be made prior to production of the records (i.e. FERPA).

E. Informal Resolution

Nothing in these procedures precludes an individual from seeking to discuss or resolve concerns independently with the University's Ombudsperson. The [Ombuds Office](#) serves as a neutral resource that provides confidential and informal assistance to employees and students. With regard to Title IX Sexual Harassment allegations, contact with the Ombuds Office will not terminate the investigation or adjudication pursuant to the [Title IX Grievance Policy \(No. 2-012\)](#).

III. Where and How to Report Prohibited Conduct

- A. A report of Prohibited Conduct may be made in written or verbal form to ONAC:
Main Campus, Barbara Ying CMMS, Building 81, Suite 101
Mailing Address: 12701 Scholarship Drive, Suite 101, Orlando, FL 32816-0030
Phone: 407-823-1336
Email: onac@ucf.edu
Fax: 407-882-9009.
[Let's Be Clear site](#) (click on "File A Report")

- B. The following information should be included in reports/complaints (to the extent known): the identities of the Complainant(s) and Respondent(s), the approximate date of the incident(s), a description of the concerning behavior, and, if applicable, the protected characteristic(s) alleged to be the basis of the discrimination or harassment.
- C. The University's Title VI Coordinator is a member of ONAC and can be contacted as follows:
Rhonda L. Bishop
Email: rhonda.bishop@ucf.edu
Phone: (407) 823-1336
- D. The University's ADA Coordinator is a member of ONAC and can be contacted as follows:
Kristeena LaRoue, M.S.
Email: kristeena.laroue@ucf.edu
Phone: (407) 823-1336
- E. The University's Title IX Coordinator is a member of ONAC and can be contacted as follows:
Clarisse Shaheed
Email: clarisse.shaheed@ucf.edu
Phone: (407) 823-1336
- F. The University's Deputy Title IX Coordinators can be contacted as follows:
- Deputy Title IX Coordinator of Students
Dana Juntunen, M.Ed.
Email: dana.juntunen@ucf.edu
Phone: (407) 823-4638
- Deputy Title IX Coordinator of Athletics
Brittney Anderson-Duzan, J.D.
Email: banduzan@athletics.ucf.edu
Phone: (407) 491-2191
- Deputy Title IX Coordinator – Training Specialist
Name: Christey Oberbeck, M.S.
Email: christey.oberbeck@ucf.edu
Phone: (407) 823-1336

IV. JURISDICTIONAL REVIEW & ASSESSMENT

- A. ONAC will review any report made to its office to determine whether ONAC has jurisdiction to investigate. If not, ONAC will advise the reporting person and will not investigate the report further. However, ONAC may, in its discretion, refer the report to other appropriate University offices for further review.

- B. If ONAC has jurisdiction, ONAC will assess whether the allegations constitute Title IX Sexual Harassment. If ONAC determines that the allegations constitute Title IX Sexual Harassment, the procedures set forth in the University's *Title IX Grievance Policy (No. 2-012)* will be applied to the matter. If ONAC determines that the allegations do not constitute Title IX Sexual Harassment, ONAC will continue to apply the procedures set forth herein and will then conduct an initial assessment of the allegations. In conducting this initial assessment, ONAC's analysis is guided by state and federal law, and ONAC will credit all allegations as true for the purpose of the analysis. If ONAC determines that the conduct would not violate University policies and procedures even if all the allegations are credited, ONAC will advise the Complainant of its determination and will not undertake further investigation. ONAC may notify other individuals (including the Respondent) or offices within the University of the reported allegations in order to mitigate the impacts of any potentially discriminatory conduct.
- C. If, based on the allegations, ONAC determines that the alleged conduct may violate University policies or regulations, the investigation will proceed as described below.

V. **THE INVESTIGATION**³

- A. ONAC will send a Notice of Investigation to the Complainant and Respondent when it determines that it will initiate an investigation. ONAC may determine an investigation must proceed even in the absence or withdrawal of Complainant's participation.
- B. Respondents will be informed of the nature of the allegations against them and given an opportunity to respond. Respondents also will be informed that they may enlist the assistance of their union representative, if applicable, for support throughout this process. As their support person/advisor (sec. II(b)), a Respondent's union representative may accompany the Respondent to any meetings with ONAC.⁴
- C. The standard of proof utilized in ONAC's investigations is Preponderance of the Evidence, which is defined as that relevant evidence, considering the record as a whole, shows that the fact sought to be proved is more likely to be true than not true.
- D. ONAC will invite the parties, as well as witnesses determined, in ONAC's discretion, to have relevant information, to an interview with an ONAC staff member. Parties and witnesses (as well as individuals assisting or supporting such persons) may not make a recording of the interview unless required as a reasonable accommodation for a disability. ONAC also will obtain and review relevant documents or other evidence provided to or obtained by ONAC.
- E. During the course of the investigation, ONAC will provide the Complainant and Respondent with the opportunity to review their respective interview summaries and

to provide any additional information. The Complainant and Respondent will have three (3) business days to provide any additional information to their interview summaries, and ONAC will incorporate changes where appropriate.

- F. ONAC will notify the parties of its findings in writing at the conclusion of its investigation (Investigative Report). ONAC also will notify the Office of the President, Provost or appropriate Vice President or designee, and any other individual or office that may need to know the information.
- G. ONAC will endeavor in good faith to complete its process within the timelines set forth in Appendix III (specifically, UCF Timeline of Action Steps Pursuant to Nondiscrimination Policy & Golden Rule Handbook and UCF Timeline of Action Steps Pursuant to Title IX Grievance Policy). These timelines may be extended for good cause, which includes but is not limited to: investigations where additional time is necessary to ensure the integrity and completeness of the investigation; to comply with a request by external law enforcement for a temporary delay to gather evidence for a criminal investigation; to accommodate the availability of parties, parties' advisors and/or witnesses; to account for University breaks or vacations; to account for complexities of a case, including the number of witnesses and volume of information provided by the parties; and to implement an accommodation based on disabilities or language assistance in the investigation process. If ONAC determines that its process may exceed the applicable timelines set forth in Appendix III, the investigator will advise both the Complainant and Respondent.
- H. ONAC does not determine corrective actions for personnel, which may include discipline. The President, Provost or appropriate Vice President (or designee) will determine what corrective action will be taken and assign implementation of the corrective action. These actions may include but are not limited to a specific remedy for the Complainant, policy changes, disciplinary action against the Respondent, reconsideration of an action, or other remedies. A monitoring schedule also may be prescribed.

VI. WRITTEN RESPONSE TO ONAC'S ASSESSMENT DISMISSAL DECISION OR INVESTIGATIVE REPORT

- A. Both the Complainant and Respondent have the option to submit a written response to ONAC's Investigative Report or Assessment Dismissal decision.
- B. All written responses will be added to and maintained with ONAC's file pertaining to the outcome.
- C. With the exception of Title IX Sexual Harassment findings, there is no appeal step within ONAC's procedures. Disciplinary actions which rely on an ONAC Investigative Report may be appealed through existing disciplinary processes. State or federal civil rights agencies may be contacted by the parties as appropriate.

³ In matters where the Respondent is a Third Party, ONAC will review the information and correspond with the Third Party directly or the entity that manages the Third Party to address the allegations. ONAC will not issue a Notice of Investigation or Investigative Report as set forth below in these matters unless appropriate (such as where the University exercises sufficient control over the Third Party as to be able to discipline or otherwise take action against the Third Party beyond a trespass order).

⁴ Information regarding collective bargaining units is set forth in Appendix II.

APPENDIX I

MOST COMMONLY USED CIVIL RIGHTS ENFORCEMENT AGENCIES

The following list is intended as helpful information, not a definitive guide, to every possible agency. The University may accept a contract from a new agency at any time or a contract may end, thus terminating University affiliates' rights to pursue a complaint through that agency. Jurisdiction will be communicated to a potential complainant by each agency or organization.

Florida Commission on Human Relations (FCHR)

4075 Esplanade Way, Room 110
Tallahassee, FL 32399
Phone: (850) 488-7082
Toll-free: (800) 342-8170
Fax: (850) 487-1007
Email: fchrinfo@fchr.myflorida.com

For Those with Communication Impairments:

The Florida Relay Service Voice
(statewide) 711
TDD ASCII: (800) 955-1339
TDD Baudot: (800) 955 – 8771
<https://fchr.myflorida.com/file-a-complaint-page>

U.S. Equal Employment Opportunity Commission (EEOC)

Miami Tower
100 SE 2nd Street, Suite 1500
Miami, FL 33131
Phone: (800) 669-4000
Fax: (305) 808-1855
Email: info@eeoc.gov
TTY:(800) 669-6820
ASL Video Phone: (844) 234-5122
<https://www.eeoc.gov/how-file-charge-employment-discrimination>

U.S. Department of Education Office for Civil Rights/Atlanta Office (OCR)

U.S. Department of Education
61 Forsyth Street S.W., Suite 19T10
Atlanta, GA 30303-8927
Phone: (404) 974-9406
Fax: (404) 974-9471
Email: OCR.Atlanta@ed.gov
TDD: (800) 877-8339
<https://www.ed.gov/laws-and-policy/civil-rights-laws/file-complaint/how-file-discrimination-complaint-ocr>

U.S. Department of Health and Human Services

HHH Building, Room 509F
200 Independence Avenue SW
Washington, D.C. 20201
Phone: (800) 368-1019
TDD: (800) 537-7697
<https://www.hhs.gov/ocr/complaints/index.html>
<https://ocrportal.hhs.gov/ocr/smartscreen/main.jsf>

U.S. Department of Labor, Wage and Hour Division
Orlando District Office
201 S. Orange Ave, Suite 1200
Orlando, FL 32801
Phone: (407) 648-6471
<https://www.dol.gov/agencies/whd/contact/complaints>

OTHER EXTERNAL ENFORCEMENT AGENCIES

If the issue of concern falls within a program funded by one of the following agencies, complaint processes may be available to University students, faculty, or staff:

NASA
Office of Equal Opportunity
Mary W. Jackson NASA Headquarters
300 E Street SW, Rm 6085
Washington, DC 20546
Hotline: (866) 654-1440
Phone: (202) 358-2167
Fax: (202) 358-3336
Email: agency-oeo-informal-complaints@mail.nasa.gov
TDD: (202) 358-3748
<https://www.nasa.gov/external-civil-rights-compliance/>

NATIONAL SCIENCE FOUNDATION
Office of Civil Rights
National Science Foundation
2415 Eisenhower Avenue, Suite 17200W
Alexandria, VA 22314
Phone: (703) 292-8020
Email: programcomplaints@nsf.gov
<https://www.nsf.gov/od/ocr/awardee-civil-rights>

U.S. DEPARTMENT OF ENERGY
Office of Civil Rights and Equal Employment Opportunity
1000 Independence Avenue, SW, Room 5B-168
Washington, DC 20585
Phone: (202) 586-2218

Email: civilrights@hq.doe.gov

Fax: (202) 586-3075

<https://www.energy.gov/OMEI/office-civil-rights-and-equal-employment-opportunity>

U.S. DEPARTMENT OF AGRICULTURE

Office of the Assistant Secretary for Civil Rights

U.S. Department of Agriculture

1400 Independence Ave., SW

Mail Stop 0115

Washington, DC 20250

Phone: (866) 632-9992

TDD: (202) 260-1026 or (202) 690-0443

Email: program.intake@usda.gov

<https://www.usda.gov/about-usda/general-information/staff-offices/office-assistant-secretary-civil-rights>

U.S. GEOLOGICAL SURVEY

Office of Equal Opportunity

USGS National Center

12201 Sunrise Valley Drive

Reston, VA 20192

PHONE: (703) 648-5953; (888) 275-8747

<https://www.usgs.gov/office-of-equal-opportunity>

U.S. AIR FORCE

4040 N. Fairfax Dr. Suite 500

Washington D.C. 20003

Hotline: (888) 231-4058

Email: AFPC.EO@uc.af.mil

<https://www.af.mil/Equal-Opportunity/>

U.S. ARMY

Office of the Administrative Assistant to the Secretary of the Army

Equal Employment Opportunity Directorate

ATTN: SAAA-EE

9301 Chapek Rd. Bldg. 1458

Ft. Belvoir, VA 22060-5527

Hotline: (877) 447-4487

Phone: (703) 545-1255

Email: usarmy.pentagon.hqda-eeo.mesg.office@army.mil

<https://www.army.mil/oaa#org-eeo>

U.S. COAST GUARD

Civil Rights Directorate (CG-00H)

US Coast Guard Headquarters

2703 Martin Luther King Jr. Ave, S.E. Stop 7000

Washington, D.C. 20593-7000

Phone: (888) 992-7387
<https://www.uscg.mil/Resources/Civil-Rights/>

U.S. DEPARTMENT OF COMMERCE

Office of Civil Rights
1401 Constitution Avenue, N.W.
Washington, D.C. 20230
Phone: (202) 482-0625
TTY: (202) 888-7763
Email: ocr@doc.gov
<https://www.commerce.gov/cr/eo-complaints-process>

U.S. DEPARTMENT OF DEFENSE

DoD OIG Equal Employment Opportunity
4800 Mark Center Drive, 12E24
Alexandria, VA 22350-1500
Hotline: (800) 424-9098
Phone: (703) 604-9710
<https://www.dodig.mil/Offices/Equal-Employment-Opportunity/EEO-Complaint-Process/>

U.S. DEPARTMENT OF INTERIOR

Office of Civil Rights
1849 C Street, N.W., MS 4359
Washington, D.C. 20240
Phone: (202) 208-5693
<https://www.doi.gov/pmb/eo>

U.S. DEPARTMENT OF JUSTICE

Office for Civil Rights
Office of Justice Programs
U.S. Department of Justice
999 N. Capitol Street, NE
Washington, D.C. 20531
Email: AskOCR@usdoj.gov
<https://www.ojp.gov/program/civil-rights-office/filing-civil-rights-complaint>

U.S. DEPARTMENT OF STATE

Office of Civil Rights (S/OCR)
2201 C Street, NW
Washington, DC 20520
Phone: (202) 647-9295 or (202) 647-9294
Fax: (202) 647-4969
Email: socr_direct@state.gov
<https://www.state.gov/bureaus-offices/secretary-of-state/office-of-civil-rights-and-ombudsman/>

U.S. DEPARTMENT OF TRANSPORTATION

Departmental Office of Civil Rights
1200 New Jersey Ave, S.E.

Washington, D.C. 20590

Phone: (202) 366-4648

Fax: (202) 366-5575

<https://www.transportation.gov/civil-rights/complaint-resolution/complaint-process>

U.S. DEPARTMENT OF THE TREASURY

Director, Office of Civil Rights and Equal Employment Opportunity

1500 Pennsylvania Avenue NW

Washington, DC 20220

Fax: (202) 622-0367

Email: crcomplaints@treasury.gov

<https://home.treasury.gov/about/offices/management/civil-rights-and-equal-employment-opportunity>

U.S. DEPARTMENT OF VETERANS AFFAIRS

Department of Veterans Affairs

Office of Resolution Management (08)

810 Vermont Avenue, NW

Washington, DC 20420.

Phone: (800) 698-2411

Resolution Support Center 888-566-3982

<https://department.va.gov/resolution-management/>

<https://ormportal.va.gov/>

U.S. ENVIRONMENTAL PROTECTION AGENCY

Office of Civil Rights (1201A)

1200 Pennsylvania Ave NW

Washington, DC 20460

Phone: (202) 564-7272

Fax: (202) 501-1836

<https://www.epa.gov/ocr>

U.S. MARINE CORPS

Inspector General of the Marine Corps

Attn: Assistance and Hotline

701 Courthouse Rd

Building 12, Suite 1J165

Arlington, VA 22204

Hotline: (866) 243-3887

Phone: (703) 614-1348 DSN 224

<https://www.igmc.marines.mil/>

<https://hotline.usmc.mil/>

APPENDIX II

COLLECTIVE BARGAINING UNITS

If the issue of concern is experienced by a member of a collective bargaining unit, complaint processes may be available to those University faculty or staff. Information can be found as follows:

American Federation of State, County, and Municipal Employees (AFSCME)

<https://hr.ucf.edu/current-employees/employee-relations-and-hr-compliance/collective-bargaining/#afscme>

Police Benevolent Association (PBA)

<https://hr.ucf.edu/current-employees/employee-relations-and-hr-compliance/collective-bargaining/#pba>

United Faculty of Florida (UFF) <https://www.collectivebargaining.ucf.edu/completcba.asp>
<http://www.uffucf.org/>

Appendix III

UCF Timelines

UCF Timeline of Action Steps Pursuant to Nondiscrimination Policy & Golden Rule Handbook

Key: Student Respondent Cases Only

Action Step	Responsible Party	Timeline <i>Timelines are subject to extension for good cause and impacts of circumstances not within University's control including but not limited to parties' and witnesses' responsiveness, rescheduling based on parties' and/or attorneys' schedules, parties' needs for extensions, University closures (I.e. holidays, winter break, hurricane closures), and deadline falls on a weekend</i>	Cumulative Timeline <i>Not including appeals</i> <i>Timelines are subject to extension for good cause and impacts of circumstances not within University's control including but not limited to parties' and witnesses' responsiveness, rescheduling based on parties' and/or attorneys' schedules, parties' needs for extensions, University closures (I.e. holidays, winter break, hurricane closures), and deadline falls on a weekend</i>
Receipt of report and issuance of case management email to Remedial Measures Specialist and/or Investigator	Title IX Coordinator or designee	Within 2 days of receipt of incident report	2 calendar days
Remedial measures outreach	Remedial Measures Specialist	Within 3 days of case management email	5 calendar days
Intake meeting with investigator	Title IX Investigator or EEO Investigator	Within 7 days of case management email, unless declined by Complainant, Complainant is nonresponsive to outreach, or Complainant requests later meeting	9 calendar days
Assessment of jurisdiction/action and subsequent issuance: Notice of investigation or Dismissal Memo	Title IX Investigator or EEO Investigator	Within 15 days of receipt of signed formal complaint from Complainant	24 calendar days
Conclusion of investigation and issuance of investigative report⁵	Title IX Investigator or EEO Investigator	Within 105 days of issuance of Notice of Investigation	129 calendar days
Review and response by parties (student matters only)	Complainant(s); Respondent(s); Title IX Investigator	3 days from issuance of investigative report; investigator then issues report and supporting documents to OSRR	132 calendar days

⁵ This is the last step of employee respondent cases. If corrective action is recommended, ONAC's investigative report is shared with management to assess and implement.

Cause recommendation from OSRR and referral to SCAI (student matters only)	Deputy Title IX Coordinator for Students	6 days from receipt of referral from ONAC	138 calendar days
Administrative Hearing (student matters only)	Student Conduct & Academic Integrity	Within 30 days of cause recommendation	168 calendar days
Issuance of outcome letter (student matters only)	Student Conduct & Academic Integrity	Within 5 days of conclusion of the live hearing	173 calendar days

UCF Timeline for Appeals Pursuant to Golden Rule Handbook

Action Step	Responsible Party	Timeline <i>Timelines are subject to extension for good cause</i>
Party Appeal of Adjudication (student matters only)	Complainant(s); Respondent(s)	Within 10 business days of issuance of outcome letter
Adjudication Appeal If one or more parties file an appeal within 10 business days of issuance of the live hearing or administrative hearing outcome letter; adjudication appeal review and issuance of appeal outcome letter (student matters only)	Appellate Officer: Vice President of Student Success and Wellbeing or designee	Within 20 business days of receipt of the appeal(s)

UCF Timeline of Action Steps Pursuant to Title IX Grievance Policy

Key: ■ Student Respondent Cases Only
■ Employee Respondent Cases Only

Action Step	Responsible Party	Timeline <i>Timelines are subject to extension for good cause and impacts of circumstances not within University's control including but not limited to parties' and witnesses' responsiveness, rescheduling based on parties' and/or attorneys' schedules, parties' needs for extensions, University closures (I.e. holidays, winter break, hurricane closures), and deadline falls on a weekend</i>	Cumulative Timeline <i>Not including appeals</i> <i>Timelines are subject to extension for good cause and impacts of circumstances not within University's control including but not limited to parties' and witnesses' responsiveness, rescheduling based on parties' and/or attorneys' schedules, parties' needs for extensions, University closures (I.e. holidays, winter break, hurricane closures), and deadline falls on a weekend</i>
Receipt of report and issuance of case management email to Remedial Measures Specialist and/or Investigator	Title IX Coordinator or designee	Within 2 days of receipt of incident report	2 calendar days
Remedial measures outreach	Remedial Measures Specialist	Within 3 days of case management email	5 calendar days
Intake meeting with investigator	Title IX Investigator or EEO Investigator	Within 7 days of case management email, unless declined by Complainant, Complainant is nonresponsive to outreach, or Complainant requests later meeting	9 calendar days
Assessment of jurisdiction/action and subsequent issuance: Notice of investigation OR Dismissal Memo	Title IX Investigator or EEO Investigator	Within 15 days of receipt of signed formal complaint from Complainant	24 calendar days
Conclusion of investigation and issuance of investigative report	Title IX Investigator or EEO Investigator	Within 105 days of issuance of Notice of Investigation	129 calendar days
Review and response by parties	Complainant(s); Respondent(s); Title IX Investigator or EEO Investigator	10 days from issuance of investigative report; investigator then issues report and supporting documents to OSRR (student matters) or Human Resources/Office of Provost (employee matters)	139 calendar days
Cause recommendation from OSRR and referral to SCAI (student matters only)	Deputy Title IX Coordinator for Students	6 days from receipt of referral from ONAC	145 calendar days

Live Hearing	Student Conduct & Academic Integrity (student matters only)	Within 30 days of cause recommendation	175 calendar days
	Human Resources or Office of Provost (employee matters only)	Within 30 days of expiration of 10-day review period of investigative report	169 calendar days
Issuance of outcome letter	Student Conduct & Academic Integrity (student matters only)	Within 5 days of conclusion of the live hearing	180 calendar days
	Human Resources or Office of Provost (employee matters only)	Within 5 days of conclusion of the live hearing	174 calendar days

UCF Timeline for Appeals Pursuant to Title IX Grievance Policy

Action Step	Responsible Party	Timeline <i>Timelines are subject to extension for good cause</i>
Party Appeal of ONAC Investigation A party may file an appeal of ONAC's investigative report within 10 days of ONAC issuing the report to the parties	Complainant(s); Respondent(s)	Within 10 days of ONAC issuing the investigative report
Investigative Appeal If one or more parties file an appeal within 10 days of issuance of ONAC's investigative report to the parties; investigative appeal review and issuance of appeal outcome letter	Appellate Officer: VP Compliance, Ethics, and Risk or designee	Within 20 business days of receipt of the appeal(s)
Party Appeal of Adjudication	Complainant(s); Respondent(s)	Within 10 business days of issuance of the outcome letter
Adjudication Appeal If one or more parties file an appeal within 10 business days of issuance of the live hearing or administrative hearing outcome letter; adjudication appeal review and issuance of appeal outcome letter	Vice President of Student Success and Wellbeing or designee (student matters only)	Within 20 business days of receipt of the appeal(s)
	Vice President of Compliance, Ethics, and Risk or designee (employee matters only)	Within 20 business days of receipt of the appeal(s)